

Secretariat Programme of Work & Budget

1. Introduction

This document presents:

- the **budget** for the period 2011–2014 following the decisions taken by the Executive Committee at its meeting held in January 2011 and later approved by the Board in April 2011;
- a **proposed work programme** for the PARIS21 Secretariat in 2012 drawing on the recommendations of the PARIS21 Board and the PARIS21 Executive Committee, and the orientations of the Busan Action Plan for Statistics endorsed at the Fourth High Level Forum on Aid Effectiveness (HLF4) in November 2011.

2. Budget (2011–2014)

As a reminder, the table below presents a summary of the Secretariat's Programme of Work and Budget for the period 2011–2014, including the satellite programmes ADP (K1) and IHSN (K2).

This budget, approved at the June 2010 Board meeting, has been revised on the basis of a note approved by the Executive Committee in early January 2011 and later adopted by the Board. This note reflected the need to better align Secretariat activities with the structure of the new PARIS21 work programme (Co-ordination, Advocacy, NSDS, Knowledge for Statistics) and to take into account the remaining financial gaps. This budget is unchanged compared with the tables presented to the Board last year.

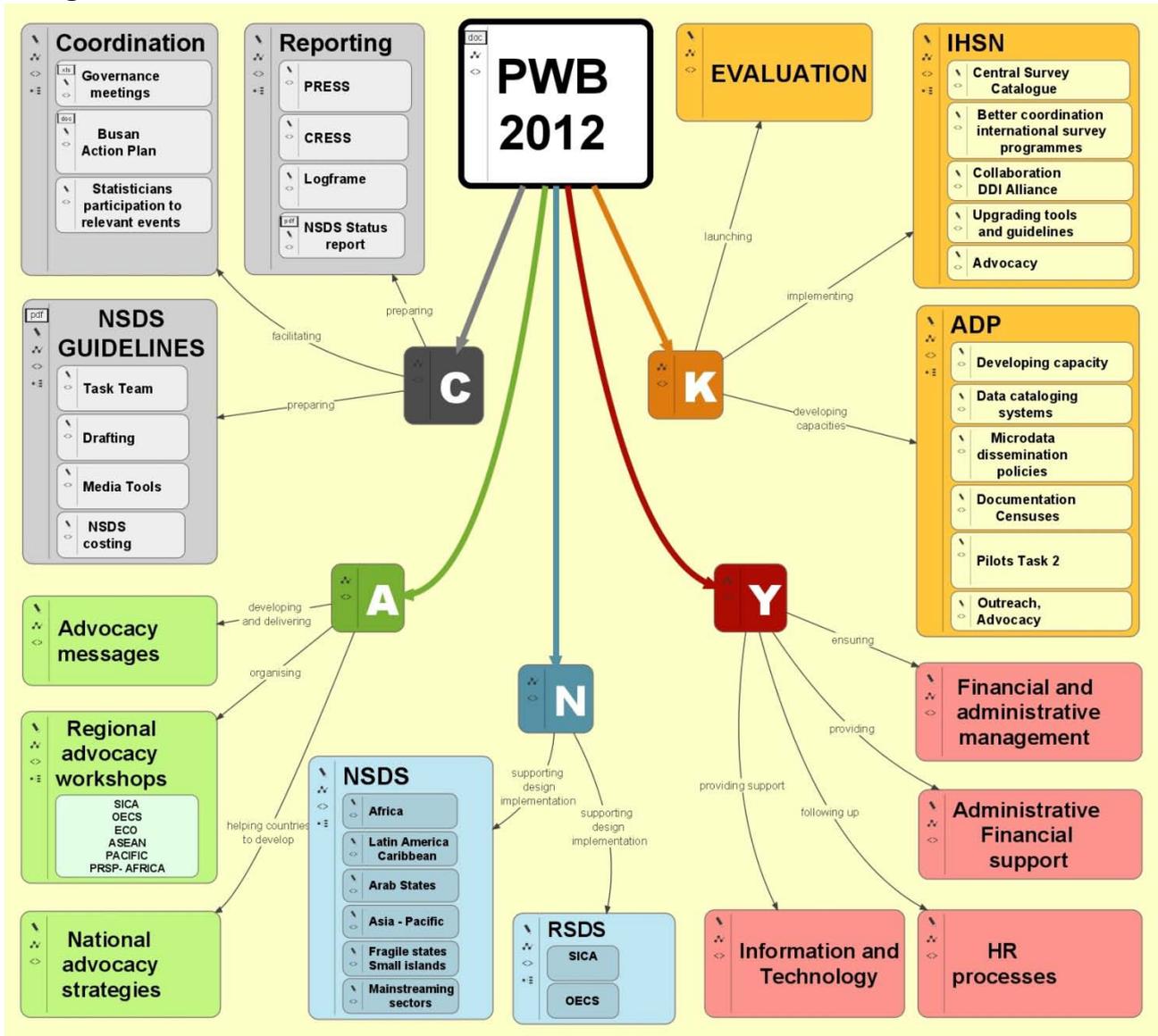
PARIS21 2011-2014 Work Program Budget (in Euros)

		2011 revised	2012 revised	2013 revised	2014 revised
C	COORDINATION	876,406	850,172	927,968	1,801,296
	<i>Facilitate the coordination of stakeholders to better address an evolving agenda</i>				
C1	PRESS, CRESS, NSDS and DDDS Monitoring and Reporting	40,000	45,000	45,000	45,000
C2	Studies and Guidelines	90,000	80,000	60,000	35,000
C3	PARIS21 Board, Executive Committee, Consortium, Evaluation	85,000	85,000	165,000	1,000,000
C4	Participation of statisticians to partners events	35,000	35,000	35,000	30,000
C5	Website, contacts data base	10,000	12,000	12,000	12,000
C6	Overall operational expenditures	103,600	106,708	109,909	113,206
CZ	P21-STAFF	512,806	486,464	501,058	566,090
A	ADVOCACY	310,150	310,032	320,133	235,387
	<i>Advocate for increased involvement of national stakeholders in statistical development</i>				
	<i>Enhance the status of statistics in major international initiatives</i>				
A1	Support to countries advocacy	40,000	40,000	45,000	35,000
A2	Advocacy workshops at regional level	65,000	80,000	80,000	-
A3	Advocating the development of statistics	20,000	20,000	20,000	20,000
AZ	P21-STAFF	185,150	170,032	175,133	180,387
N	NSDS	1,362,106	1,295,681	1,312,351	1,279,522
	<i>Promote better-quality and effectively implemented NSDSs</i>				
N1	Africa	270,000	270,000	270,000	270,000
N2	Latin America & Caribbean	120,000	120,000	120,000	120,000
N3	Arab States	85,000	60,000	60,000	60,000
N4	Asia & Pacific	200,000	200,000	200,000	160,000
N5	Europe & Caucasus	-	10,000	10,000	10,000
N6	Small islands & fragile states	35,000	35,000	35,000	25,000
N7	Mainstreaming sectors	40,000	45,000	45,000	45,000
NZ	P21-STAFF	612,106	555,681	572,351	589,522
K	KNOWLEDGE FOR STATISTICS	2,234,853	2,489,919	2,606,998	2,743,191
	<i>Stimulate increased demand for and better use of data</i>				
K1	ADP	1,298,303	1,540,539	1,645,622	1,762,682
K11	Task 1: Inventory, documentation, dissemination of existing microdata	778,982	645,030	638,940	642,832
K12	Task 2: Assessment-Analysis of existing data, Improvement of national survey programs	324,576	702,000	815,000	927,000
K13	Task 3: Support to data collection	64,915	64,503	63,894	64,283
K14	Advocacy	129,830	129,006	127,788	128,566
K2	IHSN	409,316	406,629	402,642	405,314
K21	Development of tools	163,726	162,651	161,057	162,126
K22	Development of studies and guidelines	163,726	162,651	161,057	162,126
K23	Other, survey harmonization/coordination	61,397	60,994	60,396	60,797
K24	Advocacy	20,466	20,331	20,132	20,266
K3	Task Teams	10,000	10,000	10,000	10,000
KZ	P21-STAFF	517,234	532,751	548,734	565,196
	GRAND TOTAL	4,783,515	4,945,804	5,167,449	6,059,396

3. 2012 Programme of Work

The PARIS21 Secretariat programme of work is organised along four main axes: Co-ordination, Advocacy, NSDS, and Knowledge for Statistics. Activities under these four components are outlined below, along with a section on general management.

At a glance



3.1 Co-ordination

To “*facilitate the co-ordination of stakeholders to better address an evolving agenda*” the Secretariat will undertake a number of activities in 2012:

1. Contribute to the implementation of the **Busan Action Plan for Statistics** and participate in its monitoring including through a specific **logical framework**. All activities carried out by the Secretariat in 2012 will be linked with the actions and will be in line with the defined implementation criteria.
2. Collect the necessary data for completing the 2012 milestones in the **PARIS21 logical framework**. Results will be used for preparing a synthesis report to be presented during the Board 2013.
3. Conduct and disseminate the main findings and recommendations of the **2012 round of the Partner Report on Support to Statistics (PRESS)**. This process is to be launched in April 2012 and results made available during the fourth quarter of 2012.
4. Report twice a year on **NSDS status** in developing countries and review country classifications in regional or significant groupings to align with the PRESS breakdown.
5. **Finalise the updating of NSDS guidelines** and the **study on the costing of NSDSs** during the third quarter of 2012.
6. Continue to foster the work of the **AGROST initiative** aiming at improving the co-ordination of **statistical training in Africa**.
7. Organise **PARIS21 governance** meetings (Board, Executive Committee).
8. Facilitate the **participation of developing country statisticians** in selected relevant events (UNSC, OECD-Measuring Progress events in particular).
9. Participate in **horizontal activities within the OECD**, particularly on the new Development Strategy, the post-2015 MDG task force, the Global Partnership for Effective Development Co-operation, and contribute to other workstreams of the Development Co-operation Directorate, for example the Peer Reviews.

3.2 Advocacy

Since its creation, PARIS21 has played a key role in *advocating for increased involvement of national stakeholders in statistical development* and *enhancing the status of statistics in major international initiatives*. This objective will continue to be crucial to PARIS21’s work, and the Secretariat proposes to undertake the following in 2012:

1. Develop and deliver **advocacy messages, materials, interviews, and events** adapted to audiences with a focus on the use of statistics and NSDSs. International meetings at which such messages will be delivered include: the *UN Statistical Commission* (New York: February); the *Committee for the Coordination of Statistical Activities* (New York: February, Frankfurt: September); the *African Conference on Measuring Well-Being and Fostering the Progress of Societies* (Rabat: April); the *4th OECD World Forum on “Statistics, Knowledge and Policies”* (Delhi: November).

2. Help to better communicate on statistics, better engage regions into regional strategies, better integrate NSDS processes into national development processes through the organisation of specific **regional workshops**. Two workshops will aim at discussing **regional strategies (SICA and ASEAN)**, while three others will be dedicated to **exchanging experiences in the NSDS process (ECO region, Andean Community and Pacific)**. A specific workshop will be organised for **Francophone African countries to better link NSDS processes with development policies**.
3. Continue to **help countries and regions** to develop **advocacy strategies** and produce **advocacy materials** to raise the profile of statistics and promote a better co-ordination of the NSS and a strengthened dialogue with technical and financial partners. Activities are linked with NSDS-RSDS support (see below)

3.3 NSDS-RSDS-CRESS

NSDS-RSDS

The main objective of the NSDS programme in 2012 is to support countries in **establishing national/regional partnerships on statistics to promote better-quality and effectively implemented NSDSs** and to provide the necessary support to **design good-quality regional strategies**. These National partnerships between government, other national stakeholders and donors help to define priorities for and co-ordinate support to statistical development. Support will also be provided for facilitating the design and implementation of **country advocacy programmes or strategies** including the production of booklets, NSDS summaries, specific booklets on sectoral approaches when appropriate, and the organisation of national events.

Support to countries will be backed with the help of **updated NSDS guidelines** (see 3.1 Co-ordination) during the second half of 2012. PARIS21 will continue to promote **south-south co-operation** (including initiating some institutionalisation work with **Lusophone Africa**) as well as **joint activities with partnership members**.

In 2012, the Secretariat has identified a list of **priority countries** (including fragile states) **and regions** (see map below) where support will be provided along the following lines:

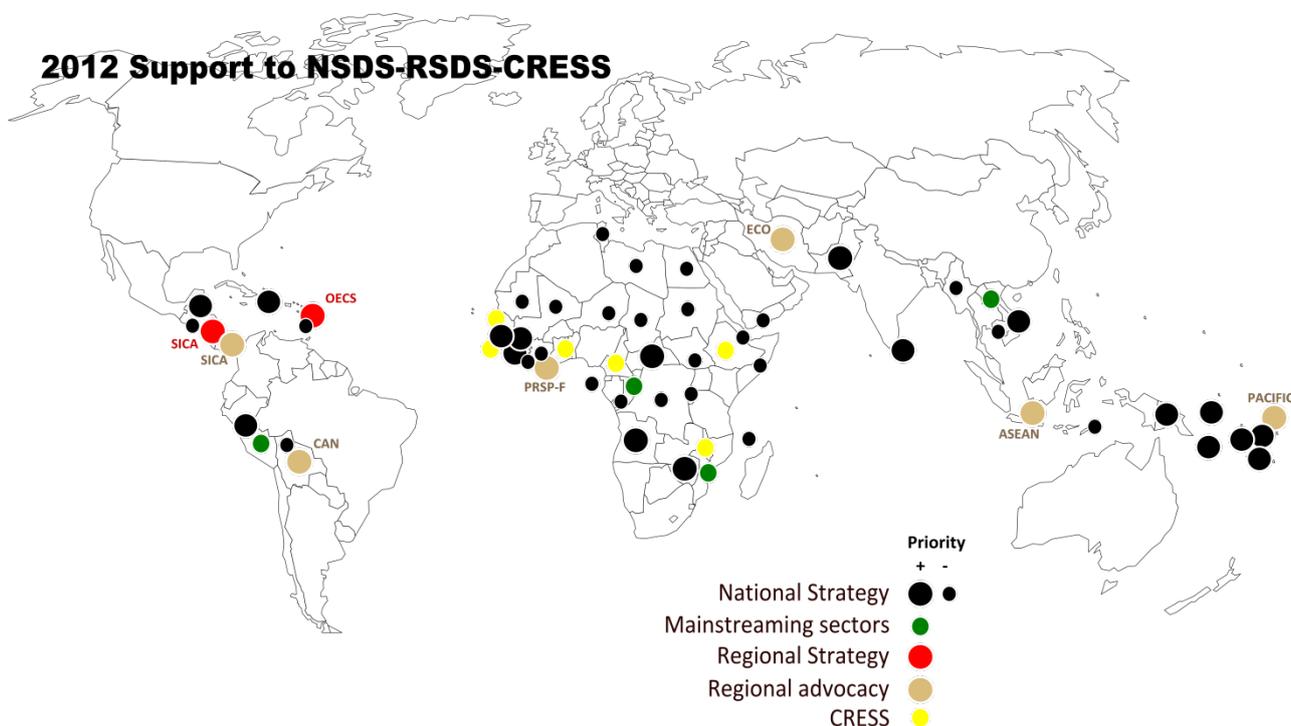
1. **for countries embarking on an NSDS process for the first time in 2012**, focus will be placed on the importance of following appropriate mechanisms including political commitment, ownership, links with development policies, importance of co-ordination mechanisms across the NSS and the development partner community, and advocacy. Countries potentially covered in 2012 will be **Myanmar, Grenada, Libya and Somalia**.
2. **for countries already engaged in the process**, focus will be placed on:
 - countries where support is still needed in terms of preparation and finalisation of their first strategy. Priority countries are **Belize, Haiti, Central African Republic, DRC, Guinea Bissau, PNG, Tonga, Fiji, Solomon and Vanuatu**.
 - countries where support is needed in terms of designing another strategy (the first one having expired) or adapting their existing plans into a wider strategy: Priority countries are **Angola, Congo, Chad, Egypt, South Sudan, Sudan and Tunisia**.
 - countries where support is needed in terms of **improving co-ordination mechanisms** between the government and development partners (**National Partnerships**) through better advocacy and the establishment of dialogue mechanisms. This will be conducted in line with the principles of the SRF catalytic fund. Priority countries are: **Bolivia, Peru, El**

Salvador, Liberia, Sierra Leone, Guinea, Côte d'Ivoire, Mauritania, Mali, Niger, Djibouti, Comoros, São Tomé, Burundi, Pakistan, Yemen, Sri Lanka, Cambodia, Viet Nam, Timor Leste, Samoa.

- countries where the **integration of sectors could be improved** (moving from NSO corporate plans to NSS-wide NSDSs). In 2011, the Secretariat will continue to work closely with the FAO to better mainstream the **agricultural sector** into the NSDSs of **Peru, Lao PDR, and Mozambique**, and will continue a pilot exercise with UNESCO for a better inclusion of **education statistics in Guinea Bissau**. Other work may be envisaged if there is a request or specific funding.
3. **for regional entities embarked on the design of a regional strategy**, focus will be placed on the creation of necessary mechanisms of dialogue with technical and financial partners. Two priorities remain in 2012: **SICA** (Central America) and **OECS** (Caribbean).
 4. **Additional support** will be provided at the request of countries depending on the available capacity and funds within the PARIS21 Secretariat.

CRESS

Support to a selected number of countries in establishing a **Country Report on Support to Statistics (CRESS)** will be integrated into the overall support on NSDS process. In 2012 the experience gathered in the four pilot countries (**Cameroon, Ethiopia, Malawi, and Senegal**) will be used for producing **guidelines** to be used in the next round of voluntary countries. Up to now two new countries have expressed their interest: **Togo and Guinea Bissau**.



3.4 KNOWLEDGE FOR STATISTICS

This section of the work programme covers the activities of the Accelerated Data Program (ADP), the International Household Survey Network (IHSN), and a number of task teams.

Launched as recommendations of the **Marrakech Action Plan for Statistics (MAPS)** in 2004, the ADP and IHSN have been very successful in improving data dissemination and harmonizing survey programmes. The tools and methodologies that these two programmes offer to the Partnership have been instrumental in *stimulating increased demand for and better use of data*.

International Household Survey Network (IHSN)

The IHSN supports action 4 of the MAPS to improve the availability, accessibility, and quality of survey data; to avoid duplication of data **collection** activities; to improve cost-effectiveness of surveys; and to reduce the burden of international survey programmes on national statistical systems. The IHSN programme of activities is discussed and approved by the IHSN Management Group, which is chaired by the World Bank. In 2012, the IHSN will pursue its priority objectives through:

- Co-ordinating international survey programmes by **fostering better timing, sequencing, and frequency** of internationally sponsored surveys. This will consist in particular in promoting **information sharing** on planned surveys and censuses.
- Fostering adoption of **international standards** and best practices by improving and harmonising data collection instruments.
- Developing and maintaining a **central survey and census catalogue**. One activity will be to expand the scope and coverage of the IHSN on-line survey catalogue by implementing a new functionality to receive user feedback.
- Developing or upgrading tools and guidelines for improving survey data documentation, dissemination, and preservation. This includes:
 - Maintenance and further improvement of the **IHSN Microdata Management Toolkit** and the **NADA**.
 - Maintenance and launching of an improved **IHSN Central Survey Catalogue**.
 - Continued development of tools and guidelines for assessing and controlling statistical disclosure risk associated with microdata dissemination.
 - Further development of content in the **IHSN Question Bank**, a central repository of technical guidelines on survey design. This activity is a “continuous” activity of IHSN.
 - Further production of technical and working papers.
- Collaborating with the **DDI Alliance** on the improvement of the DDI metadata standard.
- Participating in specialized international conferences and meetings to learn from specialized agencies about new technologies and practices related to IHSN objectives.
- Organizing technical workshops to promote the adoption of good practices and standards in and by developing countries.
- Commissioning and supporting an **independent evaluation** of IHSN.

Accelerated Data Program (ADP)

The ADP — implemented in close collaboration with the IHSN — supports action 5 of the MAPS to provide policy makers and other stakeholders with **better data and analysis for policy design, monitoring, and evaluation**. In 2012, the ADP will pursue its priority objectives through:

ADP Task 1: Inventory, documentation, and dissemination of existing microdata

- **Developing capacity** and implementing international good practices for survey data management. This involves inventory, documentation, dissemination, and preservation of micro-datasets. Under this component, support is provided to training and to the establishment of national survey data repositories to make **existing survey microdata more accessible to users**. Special effort will be dedicated to the piloting of the SCD toolbox and the development of an associated outreach program.
- Launching or upgrading **on-line data cataloguing systems** in ADP countries. All catalogs (existing and new ones) will be upgraded to the latest version of the cataloguing application developed by the IHSN.
- Establishing **national microdata dissemination policies**. In countries where no formal microdata dissemination policy is available, ADP will assist the data providers in designing and implementing such a policy. ADP will also support an outreach campaign to maximise the use of available data. This outreach will target in particular the research community.
- Continuing the **documentation of population and housing censuses** with the objective to develop a central metadata repository of censuses in 2011.
- Continuing the documentation of **agricultural censuses** (in collaboration with FAO).

Task 2: Assessment and analysis of existing data, and improvement of national survey programmes

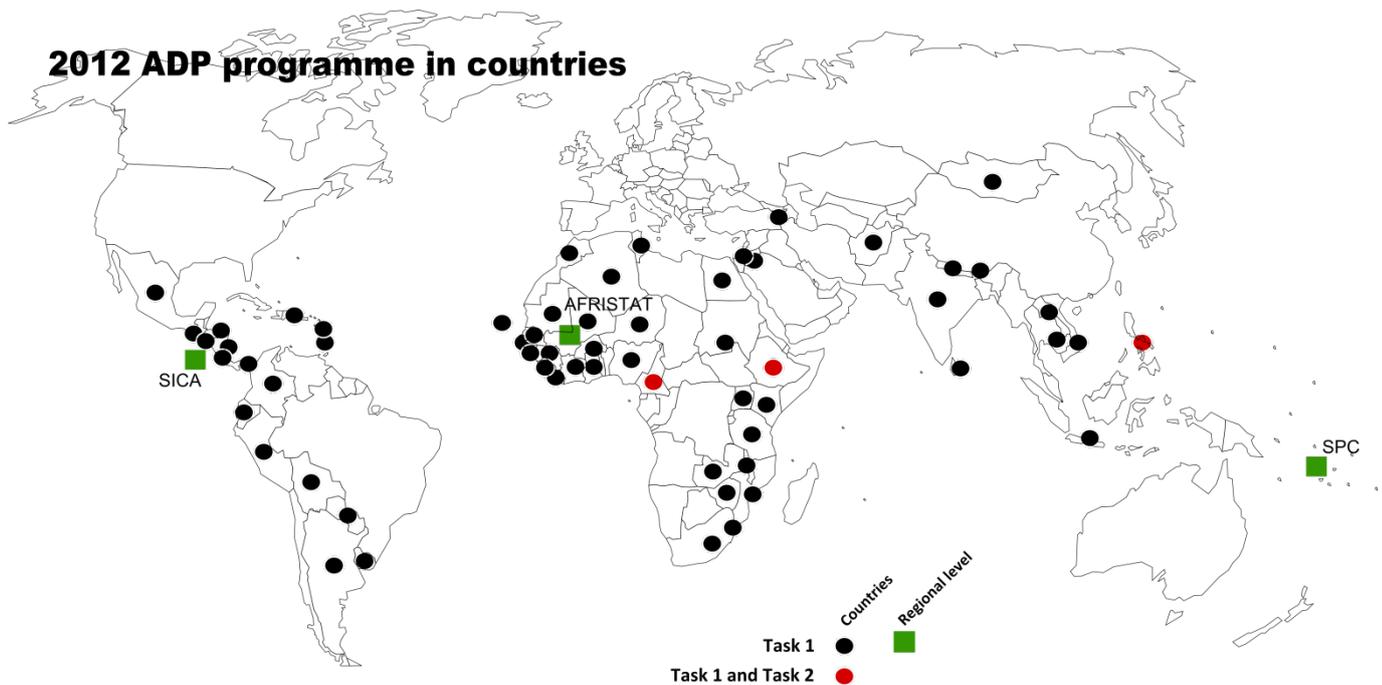
- **Harmonisation and improvement of survey methods** and practices: Complete the on-going pilots.

Other

- Commissioning and supporting an **independent evaluation** of ADP.

The ADP will also continue its collaboration at the regional level, in particular with the **Secretariat of the Pacific Community (SPC)** and **Afristat**.

The map below shows the countries and regions in which ADP will be active in 2012.



Task Teams

The task team overseeing the updating of the NSDS guidelines will complete its activities in November 2012. Other task teams may be proposed according to needs.

3.5 Management

Among the tasks involved in managing the day-to-day operations of the Secretariat, **fund raising** will continue to play a key role. The Secretariat will continue to implement a systematic fund raising campaign to mobilise the financial resources necessary to carry out the directives given to it by the Board and Executive Committee.

In addition, the PARIS21 Secretariat's resources will be further rationalised, and a particular emphasis will be placed on the implementation of the recently adopted **OECD Human Resources reform**, by ensuring that the Secretariat team is able to continue the high quality delivery of its work programme.