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PARIS21 Steering Committee Meeting  
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*139 rue de Bercy, 75012 Paris*

## **PARIS21 Secretariat Work Programme 2007 - 2008**

**PARIS21 Secretariat**

## Introduction

Since 2004, PARIS21 activities have focused on helping low income countries to design National Strategies for the Development of Statistics (NSDSs). At the third international Roundtable on Managing for Development Results, which was hosted by Vietnam in Hanoi in February 2007, participants agreed that both developing countries and donors needed to invest more in national statistical systems. Mainstreaming strategic planning of statistics within development processes was seen to be a key factor in this.

The goals, purpose, intended outcomes, outputs and activities of the PARIS21 partnership and Secretariat are set out in the Logical Framework in annex 1. The main aim of the partnership over the next four years will be to support implementation of well-designed and well-coordinated national and international statistical programmes, which have adequate funding and are centred on implementing NSDSs which both build statistical capacity and provide data for immediate priority needs.

The PARIS21 Secretariat's facilitation role encompasses:

- Support to the design and implementation of NSDSs through **regional programmes**, including resource mobilisation
- Design and delivery of **advocacy** activities to reach out to the various stakeholder groups, but with increased focus on country policy-makers and donor agencies, including advocacy for:
  - Evidence-based policy and decision-making
  - NSDSs to promote a coherence framework for all statistical capacity processes, whether funded nationally or by donors
  - And more funding and technical support for statistical capacity building
- Promoting **partnership** building and coordination at all geographic levels, including reviewing and extending a reporting system of donor partner support
- **Reporting** on progress in strategic planning and statistical development in general
- **Development of knowledge**, guidelines and training materials for developing NSDSs and other aspects of development statistics, including through the use of task teams
- The Metagora, International Household Survey Network and Accelerated Data Programme **satellite programmes**

The detailed activities of the Secretariat are described in annex 1. The following text summarises these tables.

## PARIS21 core programme

### A – Regional Programmes

The activities related to country support will shift from support to NSDS design to facilitation of NSDS implementation. And while regional workshops will still be organised to allow countries to share experiences and benefit from other countries' experiences in statistical development, the Secretariat proposes to engage with a selection of countries to intensify country-level activities. These would include advocacy, resource mobilisation, partnership activities, and developing and facilitating donor coordination. The aim should be coordinated implementation of countries'

NSDSs, funded by governments and donors but with country ownership, commitment and leadership; and with donor programmes aligned within the NSDS and with other government processes and procedures. A central event in each of the countries would be a country meeting on statistical development to produce the following outputs:

- a progress report on ongoing and future statistical activities (including an agreement on the NSDS action plan)
- a proposal on a mechanism to strengthen the partnership among donors and technical partners at the country level; and
- a proposed advocacy plan to increase the use of statistical data and the development of the statistical system.

Another new area is the organisation of peer reviews, initially in Africa and Latin America following the format of the pilot peer review of Ghana in 2005, which the Government Statistician found “very empowering” and beneficial, including use of the NSDS Essentials Check List. Country advocacy tool kits are being developed with the help so far of Malawi and will be offered initially to other countries prepared to help with the development work before being rolled out to all countries wanting this type of support.

More attention will be paid to the inclusion of NSDSs into PRS processes including organising a workshop in Dakar, participation in appropriate modules of the Anglophone Africa GDDS programme and follow-up with individual countries to provide country examples or who seek advice. The Accelerated Data Programme will be a useful tool to support country NSDS development, recognising the need for better statistics now while building the capacity for sustainable better statistics for the future.

The regional programmes will be delivered mainly by consultants based in regions supervised by a Regional Coordinator in Paris. In addition to facilitating the above activities with support from Paris-based staff, their work will include collating information from countries to meet reporting requirements, on for instance NSDS/ statistical capacity building progress and information for the knowledge base, such as unit costs of statistical activities, donor activities, etc; and developing relations with partners in their regions and supporting their activities – for instance UN-ESCAP is keen to promote an “Asian Statistics Day” along the lines of the 18 November “African Statistics Day”.

## **B – Advocacy**

A new focus of the advocacy work programme will be on helping countries in their advocacy to policy makers and to donor agencies in addition to the Secretariat’s international advocacy work. Countries will be assisted to make best use of PARIS21 materials and to develop materials tailored to their own situations. As part of a pilot, the Secretariat has assisted Malawi to produce a booklet called “Why does Malawi need good statistics”. The Malawi NSO has found this to be immediately helpful in high-level national events. It is a very affordable activity that can be rolled out within the context of PARIS21’s regional programmes.

Other activities which will receive greater priority than in the past are:

- Organisation of users–producers–donors meetings in selected countries will be one of the key delivery mechanisms, which has been requested by a number of countries in regional meetings. (See Regional Programmes).

- Use the wider PARIS21 partnership to deliver the messages. Commitment from PARIS21 partners and facilitation from the Secretariat could produce a multiplier effect.
- Advocacy within international institutions as well as bilateral countries will be reinforced. Experiences such as EUROSTAT Guidelines, E-training of the World Bank, and the IMF-sponsored training programme will be used and disseminated. Events such as the conference organised by ISTAT and the Italian Minister of Foreign Affairs and Norway's Statistical Development Cooperation Day could be replicated in other OECD countries.

## **C – Partnership**

PARIS21 outcomes can only be achieved by the wider partnership, and the Secretariat will continue to develop tools to help to improve partners' relations and the effectiveness of the partnership, such as the PARIS21 website, the calendar of events, the directory of partners and a report on partners' activities. A Task Team is reviewing issues related to the Light Reporting Exercise (LRE), including: harmonising the LRE with similar, existing reporting systems; developing an online database for its results that meets the requirements of different partners; and overseeing the initiative's updating and expansion. The team will report its results to the CCSA and the PARIS21 Steering Committee in 2007.

An attempt to reach systematically all partners and actors in the use of statistics and the development of the statistical system is being made. As well as statisticians it will include other key PARIS21 stakeholders, including: policymakers, donors, analysts, and various users from developing countries; and bilateral, regional and international institutions.

The PARIS21 Secretariat will continue to work closely with partner organisations and initiatives.

## **D – Reporting**

This section includes two main areas of reporting, in addition to the reporting on donor activities which is covered in section C:

- Reporting on NSDS progress: how NSDS design and implementation are progressing, what are the main successes and constraints (including financing), and what lessons could be drawn for the future. The key outputs will be an annual report and an NSDS website.
- Country reporting: collation of country information with links to country and international sources, including : status of strategic planning; structure of NSS, details of household census and survey programmes, donor and technical assistance support, advocacy materials, use of statistics in policy documents, which can provide the basis for the NSDS website and a global report on statistical development.

## **E – Studies and Knowledge Development**

Countries have indicated the need for more methodological support. Existing documents related to these issues will be collected and organised then gaps will be filled. Some outputs will be produced by existing task teams, within the PARIS21 Secretariat or elsewhere (e.g. UNSD). Specific research will be undertaken on strategic management with the support of the Australian Bureau of Statistics in particular and linked with Statistics Canada's initiative in Africa to collect, organise and disseminate existing documentation on strategic planning and management for developing countries' statistical development. There are three broad areas of work:

- Use of data: including an inventory of bodies doing analytical work, implications of policy frameworks, statistics in governance, dissemination and statistical literacy for users of statistics. This work will include collation of reports against the “Objectively Verifiable Indicators” and “Means of Verification” in PARIS21’s Logical Framework. These can be used to monitor progress of PARIS21 objectives and as inputs to the evaluation of PARIS21 in 2008. Inputs include policy documents from countries (PRS, sector policies, budget documents), from donors (aid strategy papers, country assistance papers), statistical documents (NSDS, NSO work programmes) and international reports (MDG reports, progress reports) as well as specific studies on statistical capacity. They will be analysed to measure the use of statistics in policymaking, national statistical capacity, and their trends. A programme of studies will be designed to fill gaps where this information is not already available.
- NSDS development: including additions to the knowledge base; finalising the paper of developing a policy-based NSDS; “how to” notes on aspects of NSDS design; guidelines for user-producer-provider dialogue to be used in organising country workshops; a case study on system reform in Tunisia; a paper on how to assess the quality of NSDSs, drawing from peer reviews and application of the NSDS Essentials check list; and, in 2008, papers on best practices in statistical legislation, designing regional strategies for small states and an evaluation of the NSDS approach; as well as a potentially major piece of work on how to integrate sub-national statistics into NSDSs, which may require a new task team.
- Support to statistical development: a database of costs of statistical activities will be established and populated with information collected by the regional advisers, supplemented by a typology of costing - to be consolidated in guidelines for costing NSDS and statistical activities which will include examples and best practices to cost statistical activities; a study on the various form of technical assistance (TA) including examples of what has worked well to facilitate the delivery of TA in the framework of NSDS implementation; and guidance on funding NSDSs.

## F – Task Teams

There are four currently active task teams. The **Task Team on Reporting System on Partnership Support** is covered under section 3 above. The **PARIS21–Intersect Task Team on Mainstreaming Sectoral Information**, working with the African Development Bank, plans to complete its work to produce a manual by mid-2007, with collation of additional case studies and up-dating a residual activity in the remainder of 2007 and 2008.

The **Task Team to develop a Virtual Statistical System** will review existing knowledge bases, determine country needs and put a business case to the Steering Committee at its next meeting and subsequently to the CCSA. The **Training Task Team** will produce a *Guide to Designing a Statistical Human Resources Development Strategy and Conducting a Statistical Training Needs Assessment for National Statistical Systems*. A sub-group has been created to take forward concrete activities for the Africa region recommended at a meeting of training institutes in Kampala in March 2007.

## **Satellite programmes**

### **International household Survey Network (IHSN)**

The IHSN work program for the period April to December 2007 will be submitted for approval to the IHSN Management Group at its meeting of May 2, 2007. The IHSN Management Group is also expected to provide suggestions and recommendations for the 2008 work program. The background material and minutes of this meeting will be distributed as a Room Document at the May 2007 Steering Committee meeting.

The following activities are proposed for 2007:

#### **Continuation of on-going activities:**

- Further development of the Toolkit; in particular, foster open-sourcing of all Toolkit components (as an “exit strategy”; in close cooperation with DDI Alliance, Open Data Foundation, Harvard/MIT Data Centre, and others)
- Finalize the “Handbook on Microdata Documentation, Dissemination and Preservation” (peer-reviewing; copy editing; translation; dissemination)
- Populate the Question Bank (with expert groups to be formed)
- Regular maintenance of the Information System on Planned Surveys and Censuses
- Further development and maintenance of the website (including two sections: “Planning surveys”, and “Budgeting surveys”)
- Expand the Central Survey Catalog to facility surveys, impact evaluation surveys, and others; upload metadata provided by ILO on labour force surveys

#### **New activities (proposal to be reviewed by the IHSN Management Group):**

- Prepare IHSN status (need IHSN member’s input)
- Develop microdata anonymization tools based on guidelines provided by ISTAT
- Compile and disseminate material and best practices on impact evaluation surveys
- Develop SDMX families for selected survey-based key indicators
- Contribute to updating the international standard classification of occupations (ILO to lead)
- Produce an IHSN newsletter
- Initiate joined projects with FAO, HMN, ILO, WHO (to be identified; suggestions: develop specialized survey databanks on malaria, health facilities, agricultural surveys, social protection, labour force surveys)
- Develop standard training material on microdata documentation, dissemination and others, to be used by statistical training centres (e.g., SIAP, ENSEA, AITRIS)
- Organize IHSN conferences (themes to be determined)
- Develop and disseminate advocacy materials

### **Accelerated Data Programme**

Deliverables of the ADP are country-based and are broken into three tasks:

- Task 1: Inventory, documentation and dissemination of existing survey data.

- Task 2: Analysis of existing survey data and assessment of the past survey programme.
- Task 3: Development of an improved survey programme and data collection.

The objective is to complete the pilot phase by December 2008. At the end of the period, it is expected that Task 1 will have been implemented in 20 countries (the output being a national survey databank compliant with international standards in each country), Task 2 in 12 countries (the output consisting of more coherent and relevant survey methods and programs implemented in each country), and Task 3 in 6 countries (with new datasets available to fill the main data gaps as main output). Another, generic, output will be a technical evaluation of the pilot ADP, and detailed guidelines and other materials for the possible scaling up of the ADP.

## **Metagora**

Key deliverables that can be anticipated for 2007 include:

- Training materials;
- Policy-oriented report for Palestine and on-line access to the database on the right to education in Palestine;
- Advocacy paper on the involvement of National Statistical Offices in measuring human rights and democratic governance;
- Advocacy paper on the involvement of National Human Rights Institutions in measuring human rights and democratic governance;
- Fact finding report on expertness and institutional capacities to measure human rights and democratic governance in the SADC region;
- Training workshop on measuring human rights and democratic governance for the Arabic countries (Amman, June 2007);
- Palestinian institutional seminar on the development of rights-based indicators;
- Special session on measuring human rights and democratic governance (and related substantive papers) in the OECD Istanbul World Forum on "Measuring and Fostering the Progress of Societies", June 2007;
- First meeting of the Metagora Network of selected National Statistical Offices, organized back-to-back to the annual session of the UN Statistical Commission;
- Co-organization / contribution to GovNet hosted meeting on governance assessments.

Key deliverables that can be anticipated for 2008 include:

- A set of national project strategies, stakeholders' expectations and survey plans of Metagora II activities;
- Updated training materials with survey manuals, guidelines and a catalogue of best-practices;
- Extended inventory of initiatives;

- Publication and a key event of the Network of National Statistical Offices.
- Publication and a key event of the Network of National Human Rights Institutions;
- Special issue of an international scientific journal on measuring human rights and democratic governance;
- Second Metagora Forum including a large media-oriented event;
- Several national and regional training workshops;
- A joint Metagora / UNDP Oslo Governance Center international seminar;
- Several Metagora sessions and target materials for regional PARIS21 workshops.

## **Management**

The Secretariat is in the process of restructuring which will include the departure of four of its staff. Terms of Reference have been agreed for the Deputy Manager who will be recruited as well as a regional programme co-ordinator and an advisor for advocacy and partnership. A proposal has been put to OECD's Council to allow the PARIS21 Secretariat to employ non-OECD nationals as staff members. This has not yet been agreed by the Executive Committee. A consultant has been hired to work on the Anglophone Africa programme and others will be recruited to take forward the activities of the other regions. Two experts have been hired to work on the Satellite Programmes (IHSN and ADP) and a staff member has been seconded by DFID to support this work.

It is proposed that the Steering Committee next meets in Paris in November 2007, possibly back-to-back with the Inter-Agency and Expert Group meeting on MDG indicators. It is proposed that the Steering Committee meeting will be preceded or followed by a half day Seminar on the Satellite Programmes, including Metagora.

## **PARIS21 Financial Situation**

From January to 30 March 2007, the expenditures amounted to 1,500,030 Euro. From now to the end of 2008, expenditures include activities presented in detail in the attached work program tables and amounted to 5,132,470 Euro for a total for 2007-2008 of 6,632,500 Euro.

As the remaining funds from 2006 amount to 3,134 million euros and the expected income amounts 2,905 million euros, the estimated funding gap as of today is approximately 594,000 euros.

The financial tables below are offered for information purposes only and should not be considered an official budgetary report validated by the OECD's financial services. The objective of these tables is to provide an overview of PARIS21's estimated financial situation. This is not intended to replace the official financial reporting required of PARIS21's host organisation, the OECD.

It should be further noted that the financial information below excludes (1) seconded staff (DFID), nor the two consultants shared by the World Bank and PARIS21 and financed by DFID; (2) the income (304.281 Euros) from Japan/UNDP, transferred directly from UNDP to ESCAP to finance the four regional forums in Asia; (3) OECD contributions; and (4) details on the two new satellite programmes or Metagora. It includes a summary of expenditure (committed and spent) for the 2006 and the first quarter of 2007.

**Table 1: PARIS21 Secretariat Work Programme Expenditures by Activity for 2007 and 2008 (in euros)**

Activity	2007 Expenditure	2008 Expenditure	Total Expenditure (2007-2008)
<b>Core Secretariat Work Programme:</b>			
A - Regional Programmes:	886,000	798,500	1,684,500
<i>Africa – Global</i>	<i>121,000</i>	<i>45,000</i>	<i>166,000</i>
<i>Francophone Africa</i>	<i>167,000</i>	<i>147,000</i>	<i>314,000</i>
<i>Anglophone Africa</i>	<i>132,000</i>	<i>151,000</i>	<i>283,000</i>
<i>Lusophone Africa</i>	<i>50,000</i>	<i>50,000</i>	<i>100,000</i>
<i>Latin America</i>	<i>19,000</i>	<i>38,000</i>	<i>57,000</i>
<i>Central America</i>	<i>49,500</i>	<i>43,000</i>	<i>92,500</i>
<i>Andean Community</i>	<i>69,500</i>	<i>34,500</i>	<i>104,000</i>
<i>Caribbean</i>	<i>20,000</i>	<i>70,000</i>	<i>90,000</i>
<i>Arab States</i>	<i>114,000</i>	<i>64,000</i>	<i>178,000</i>
<i>Asia</i>	<i>144,000</i>	<i>156,000</i>	<i>300,000</i>
B - Advocacy	151,000	147,000	298,000
C - Partnership	59,000	106,000	165,000
D - Reporting	170,000	180,000	350,000
E - Studies and Knowledge Development	288,500	221,500	510,000
F - Task Teams	178,000	177,000	355,000
G - Management	220,000	370,000	590,000
<b>Sub-total:</b>	<b>1,952,500</b>	<b>2,000,000</b>	<b>3,952,500</b>
Management – Human resources	1,160,000	1,520,000	2,680,000
<b>Total:</b>	<b>3,112,500</b>	<b>3,520,000</b>	<b>6,632,500</b>
<b>SATELLITE PROGRAMMES</b>			
Int'l Household Survey Network	551,748	551,748	<b>1,103,496</b>
Accelerated Data Programme	1,471,328	1,471,328	<b>2,942,656</b>
Metagora	885,000	2,864,000	<b>3,749,000</b>

**Table 2: Income, Expenditure and Balance (in Euros) from 2004 to 2008**

	2004	2005	2006	1st Quarter 2007	Rest of 2007-08 (expected)	2007-2008
Remaining funds from the previous period	913,990	711,896	2,655,427	<b>3,133,591</b>		<b>3,133,591</b>
Income	970,455	3,938,363	2,405,137	<b>2,225,354</b>	<b>679,671</b>	<b>2,905,025</b>
Expenditure	1,172,549	1,994,832	1,926,974	<b>1,500,030</b>	<b>5,132,470</b>	<b>6,632,500</b>
Balance	711,896	2,655,427	<i>3,133,591</i>			<b>-593,884</b>

## Annex 1: PARIS21 2007–2010 Logical Framework

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Assumptions/ Risks
<b>Partnership Goal:</b>			
<p>- Develop a culture of evidence-based policy making and implementation which serves to improve governance and government effectiveness in reducing poverty and achieving the Millennium Development Goals (MDGs).</p>	<p>- Demonstrable increase in the political and financial support for evidence-based policy making and policy relevant statistics</p> <p>- Improvement in the availability of good quality data on the indicators for monitoring progress towards the MDGs</p>	<p>- Analysis of Poverty Reduction Strategies (PRSs), sector strategies and other policy documents</p> <p>- Analysis of MDG Country Reports and UNSG's progress report to UNGA</p>	<p><i>(Goal to Super-Goal)</i></p> <p>- The better use of better statistics contributes to poverty reduction</p>
<b>Partnership Purpose:</b>			
<p>- Developing countries and the international development community using statistical information to under-pin development policy decisions and to manage their implementation.</p>	<p>- Increased use of statistics in policy documents and increased number of requests to NSOs/NSSs</p> <p>- Better availability of statistics in developing countries</p> <p>- More analysis of national and international statistics</p>	<p>- Survey of sample of countries on the use of statistics in policymaking</p> <p>- Analysis of national policy and strategy documents</p> <p>- Analysis of NSDSs</p> <p>- Peer reviews</p> <p>- Good practice examples</p> <p>- Analysis of donor country assistance strategies</p> <p>- Published national and international reports</p>	<p>- The availability and use of improved statistics leads to better economic and social development policies and better management for results</p>

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Assumptions/ Risks
<b>Partnership Outcomes:</b>			
<b>1. Better coordinated and adequately resourced national and international statistical systems leading to better statistics</b>	<ul style="list-style-type: none"> <li>- Well-designed and coherent national statistics programmes within the context of NSDSs</li> <li>- Donors working in a collaborative and coordinated way</li> </ul>	<ul style="list-style-type: none"> <li>- Analysis of NSDSs, monitoring and evaluation reports and donor country assistance and programme documents</li> </ul>	<ul style="list-style-type: none"> <li>- Data collated by national statistical systems meet the needs of policy makers and analysts</li> <li>- Statistics integrated into national development policy processes; and funded through national budget frameworks, incorporating donor support</li> <li>- Development assistance programmes based on sound national data for greater aid effectiveness and efficiency</li> </ul>
<b>2. Strengthened analysis and use of data</b>	<ul style="list-style-type: none"> <li>- Statistics analysed and used to inform policy and decisions (both of countries and donors)</li> </ul>	<ul style="list-style-type: none"> <li>- Analysis of PRSs and other strategy documents for needs and use of statistics.</li> <li>- Analysis of outputs of statistical systems</li> </ul>	
<b>3. Strengthened national data available on the MDGs by 2010</b>	<ul style="list-style-type: none"> <li>- Current and trend data for MDG indicators from national sources</li> </ul>	<ul style="list-style-type: none"> <li>- Analysis of national and international reports</li> <li>- Indicators of statistical capacity</li> <li>- Analysis of MDG Reports</li> </ul>	

Narrative Summary	Objectively Verifiable Indicators	Means of Verification	Assumptions/Risks
<b>Partnership Outputs:</b>			
<p><b>Well designed and well coordinated national and international statistical programmes by each PARIS21 Partner, with adequate funding, centred on implementing NSDSs which both build statistical capacity and provide data for immediate priority needs</b></p>	<ul style="list-style-type: none"> <li>▪ Statistical programmes more strongly oriented around priority information needs</li> <li>▪ All national statistical activities coordinated within the context of NSDS (or similar)</li> <li>▪ Increased budgets allocated to national statistical systems (by governments and donors)</li> <li>▪ Improved capacities to produce, analyse and use statistics in countries</li> <li>▪ Better statistics produced</li> <li>▪ Advocacy and training materials such as the World Bank e-learning modules, Eurostat guidelines, IMF training documents</li> </ul>	<ul style="list-style-type: none"> <li>▪ Analysis of NSO/NSS work programmes and monitoring and evaluation reports</li> <li>▪ As above</li> <li>▪ Analysis of policy and budget documents of countries and donors</li> <li>▪ Analysis of NSDS monitoring and evaluation reports and</li> <li>▪ Statistical capacity indicators</li> <li>▪ Analysis of materials</li> </ul>	<ul style="list-style-type: none"> <li>▪ Use of statistics integrated into policy processes</li> <li>▪ Increased investment leads to more efficient and effective statistical systems</li> <li>▪ Coordination and coherence between development partners and across NSSs</li> <li>▪ NSDSs reflect both short-term needs for data and longer-term needs for statistical capacity building</li> </ul>

Narrative Summary (Activities)	Objectively Verifiable Indicators (Outputs)	Means of Verification	Assumptions/ Risks
<b>Secretariat Activities and Outputs:</b>			
<b>A. Regional Programmes:</b> Implement PARIS21 agenda at country level (throughout Africa, the Arab States, Asia and the Pacific, and Latin America).			
<ul style="list-style-type: none"> <li>▪ Facilitate country events and regional workshops</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number and quality of events held</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of meeting reports</li> </ul>	<p>Recommendations and follow-up lead to strengthened and better co-ordinated statistical programmes.</p>
<ul style="list-style-type: none"> <li>▪ Organise peer reviews</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number and quality of peer reviews organised</li> </ul>	<ul style="list-style-type: none"> <li>▪ Analysis of peer review reports</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Promote country and regional reporting</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number and quality of reports produced</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of reports</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Roll out country advocacy tool kits</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number and quality of tool kits adapted to country situations</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of tool kits</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Strengthen regional and country partnership</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number and quality of country stakeholder events organised</li> <li>▪ Number and quality of joint partner missions to countries organised</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of country events reports</li> <li>▪ Review of mission reports</li> </ul>	
<b>B. Advocacy:</b> Design and deliver advocacy messages to reach out to the various stakeholder groups.			
<ul style="list-style-type: none"> <li>▪ Develop and deliver PARIS21 advocacy strategy, messages, materials, and events adapted to audiences</li> </ul>	<ul style="list-style-type: none"> <li>▪ Advocacy materials and messages delivered in line with strategy agreed by the Steering Committee, including:</li> <li>▪ videos, booklets, posters, PowerPoint presentations</li> <li>▪ Country Advocacy toolkit</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of strategy and materials produced</li> <li>▪ Review of messages and mission reports</li> </ul>	<ul style="list-style-type: none"> <li>- Advocacy and user-producer dialogue leads to greater coherence</li> <li>- NSO/NSS develop work programmes in response to priority needs.</li> <li>- NSDSs designed and implemented with appropriate levels of resources</li> </ul>
<b>C. Partnership:</b> Engage an expanded partnership in supporting national strategies for the development of statistics (NSDS) at country level including through activities at regional and international level.			
<ul style="list-style-type: none"> <li>▪ Provide information related to strategic planning to partners</li> </ul>	<ul style="list-style-type: none"> <li>▪ PARIS21 website and NSDS website</li> <li>▪ Number of monthly info letters produced and sent</li> <li>▪ Partnership meeting held</li> </ul>	<ul style="list-style-type: none"> <li>▪ Site archive and statistics</li> <li>▪ Review of letters produced and distribution list</li> <li>▪ Partnership meeting report</li> </ul>	<p>Partnership activities lead to strengthened and better co-ordinated partnership programmes.</p>
<ul style="list-style-type: none"> <li>▪ Expand the PARIS21 partnership by mapping and reaching out to key stakeholder groups (e.g., analysts and</li> </ul>	<ul style="list-style-type: none"> <li>▪ Expanded and updated partners directory</li> <li>▪ Participation of new</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of updated directory</li> <li>▪ Review of mission reports and meeting</li> </ul>	

Narrative Summary (Activities)	Objectively Verifiable Indicators (Outputs)	Means of Verification	Assumptions/ Risks
researchers, M&E specialists, sector statisticians, country policy makers)	<ul style="list-style-type: none"> <li>▪ stakeholder groups in PARIS21 activities</li> <li>▪ Establishment of a trust fund to facilitate the participation of developing country managers at int'l events</li> </ul>	<ul style="list-style-type: none"> <li>▪ participants lists</li> <li>▪ Review of trust fund progress reports</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Identify and promote activities to be undertaken by technical and financial partners to improve partnership and to participate more actively in PARIS21 agenda</li> </ul>	<ul style="list-style-type: none"> <li>▪ Partnership paper produced</li> <li>▪ Agreement from institutions to carry out activities to achieve PARIS21 agenda</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of partnership paper</li> <li>▪ Review of activities undertaken by partners</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Represent PARIS21 agenda in partner events</li> </ul>	<ul style="list-style-type: none"> <li>▪ Inclusion of PARIS21 issues in meeting agendas</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of mission reports and partner event agendas</li> </ul>	
<b>D. Reporting:</b> Promote reporting from countries on statistical capacity progress and from technical and financial partners on their support to statistical capacity building as a way to collaborate and coordinate actions, and report on the overall progress.			
<ul style="list-style-type: none"> <li>▪ Develop mechanisms to report on country progress in NSDS and statistical development then assist them in providing this information</li> </ul>	<ul style="list-style-type: none"> <li>▪ Existence of NSDS progress report</li> <li>▪ Existence of NSDS website</li> <li>▪ Existence of outline for country statistical development progress report</li> <li>▪ Existence of global report on statistical development</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of all such reports</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Develop mechanisms to report on donor support to statistical development then assist them in providing this information</li> </ul>	<ul style="list-style-type: none"> <li>▪ Existence of an agreed donor reporting system that is regularly updated</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of system</li> </ul>	
<b>E. Studies and Knowledge Development:</b> Produce studies and develop knowledge on statistical development and strategic planning issues.			
<ul style="list-style-type: none"> <li>▪ Develop the PARIS21 knowledge base in response to identified needs</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number of new materials loaded into database</li> </ul>	<ul style="list-style-type: none"> <li>▪ Site archive and statistics</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Produce studies relating to NSDS processes, national statistical development, and financial and technical support</li> </ul>	<ul style="list-style-type: none"> <li>▪ Number of new studies produced and disseminated</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of finalised studies and distribution lists</li> </ul>	
<b>F. Task Teams:</b> Provide a forum for discussing specific issues relating to statistical development and harmonising statistical capacity building activities.			
<ul style="list-style-type: none"> <li>▪ Facilitate the development of ideas identified by the international community (through task teams such as mainstreaming sectoral</li> </ul>	<ul style="list-style-type: none"> <li>▪ Task team outputs and meeting reports</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of outputs produced and meeting reports</li> </ul>	

Narrative Summary (Activities)	Objectively Verifiable Indicators (Outputs)	Means of Verification	Assumptions/ Risks
statistics, training, reporting system on donor support)			
<b>G. Management:</b> Manage the PARIS21 Secretariat.			
<ul style="list-style-type: none"> <li>▪ Update PARIS21 overall strategy and log frame</li> </ul>	<ul style="list-style-type: none"> <li>▪ PARIS21 strategy and log frame updated</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of strategy and log frame</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Manage day-to-day operations of PARIS21 Secretariat, including satellite programmes and Metagora</li> </ul>	<ul style="list-style-type: none"> <li>▪ Work program implemented and funded</li> <li>▪ Existence of finalised institutional arrangements</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of Secretariat progress reports</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Organise Steering Committee and Bureau meetings</li> </ul>	<ul style="list-style-type: none"> <li>▪ Meetings held</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of meeting reports</li> </ul>	
<ul style="list-style-type: none"> <li>▪ Facilitate the evaluation of PARIS21 in 2008</li> </ul>	<ul style="list-style-type: none"> <li>▪ PARIS21 evaluation conducted</li> </ul>	<ul style="list-style-type: none"> <li>▪ Review of evaluation report</li> </ul>	

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PARIS21 Secretariat Programme of Work 2007-2008												
Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €
		1	2	3	4		1	2	3	4		
<b>A REGIONAL PROGRAMMES</b>												
<b>Regional Programme -- Africa Global</b>												
2nd and 3rd Africa Symposium	Meeting / Report	1				10,000	1				10,000	20,000
Design of an harmonisation strategy with UA	Paper					10,000					10,000	20,000
Istanbul - OECD forum	Facilitation / meetings		1			30,000						30,000
CODI/FASDEV III	Meeting and Report		1			40,000		1				40,000
Africa Report on NSDS implementation	Funding Report					1,000					10,000	11,000
Meeting of the training Task Team - Africa	Papers / studies / meetings / reports	1			1	30,000		1			15,000	45,000
<b>Africa-Global Sub Total</b>						<b>121,000</b>					<b>45,000</b>	<b>166,000</b>
<b>Regional Programme -- Francophone Africa</b>												
Country meetings	Reports			1	1	40,000		1		1	40,000	80,000
Peer reviews	Reports				1	20,000				1	20,000	40,000
Participation in partners programs including meetings						10,000					10,000	20,000
Reporting on NSDS progress	NSDS website					5,000					5,000	10,000
Advocacy country kits and strategies	Kits / strategic documents		1		2	15,000	1	1	1		15,000	30,000
Facilitation country inputs in knowledge base	Enriched knowledge base					2,000					2,000	4,000
Organisation of a workshop on PRSP and NSDS in Dakar	Workshop report, Comments on paper "NSDS & PRSP"		1			75,000						75,000
Organisation of NSDS workshop											55,000	55,000
<b>Francophone Africa Sub Total</b>						<b>167,000</b>					<b>147,000</b>	<b>314,000</b>
<b>Regional Programme -- Anglophone Africa</b>												
Peer reviews (2 countries)	Peer review reports					50,000					50,000	100,000
Missions to partners:												
i) to participate in existing events (eg GDDS, HMN)	Reports					5,000					5,000	10,000
ii) to discuss regional partners' involvement in NSDS support and reporting of progress	Reports					3,000					10,000	13,000
iii) to liaise with Africa divisions of international institutions to facilitate financial and technical support to NSDS	Reports					3,000					5,000	8,000
iv) to collect examples of best practice, reporting on NSDS progress, and monitor PRS updates with NSDS						21,000					21,000	42,000
Country user-producer-donors events	Reports				1	15,000				1	15,000	30,000
Advocacy country kits and strategies	Advocacy kits			1	1	10,000	1	1	1	1	20,000	30,000
Regional workshops	Report				1	25,000			1		25,000	50,000
<b>Anglophone Africa Sub Total</b>						<b>132,000</b>					<b>151,000</b>	<b>283,000</b>

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## PARIS21 Secretariat Programme of Work 2007-2008

Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €
		1	2	3	4		1	2	3	4		
		<b>Regional Programme -- Lusophone Africa</b>										
Workshop in Cape Verde w/ PALOP, Mozambique,FAO	Work Program				20,000					20,000	40,000	
Reporting on NSDS progress	Website				5,000					5,000	10,000	
Peer reviews (2 countries)	Report				20,000					20,000	40,000	
Country event	Report				5,000					5,000	10,000	
	<b>Lusophone Africa Sub Total</b>				<b>50,000</b>					<b>50,000</b>	<b>100,000</b>	
	<b>AFRICA REGION S/TOTAL</b>				<b>470,000</b>					<b>393,000</b>	<b>863,000</b>	
<b>Regional Programme -- Latin America</b>												
<b>Latin America</b>												
Participation in partners programs including meetings	Report (ECLAC, IDB, etc.)				4,000					8,000	12,000	
Production of donors report (LRS)	Report				5,000					20,000	25,000	
Liaise with int. instit. to support to NSDS implementation	Mission reports				10,000					10,000	20,000	
	<b>Latin America Sub Total</b>				<b>19,000</b>					<b>38,000</b>	<b>57,000</b>	
<b>Central America (CA)</b>												
Facilitation of peer reviews (2 countries)	Reports				3,500					7,000	10,500	
Facilitation of country events	Reports				5,000					10,000	15,000	
Advocacy country kits and strategies	Advocacy kits				5,000					10,000	15,000	
NSDS reporting	Report, web site				6,000					6,000	12,000	
Workshop on NSDS implementation	Report				30,000						30,000	
Support to the creation of a Statistical Committee and NSDS Support Center	Meetings of Heads of NSO, reports									10,000	10,000	
	<b>Central America Sub Total</b>				<b>49,500</b>					<b>43,000</b>	<b>92,500</b>	
<b>Andean Community (CAN)</b>												
Participate in other partner activities and meetings	Reports (Andean Community)				5,000					5,000	10,000	
Workshop on NSDS implementation	Workshop Report				35,000						35,000	
Peer review	Reports				9,000					9,000	18,000	
NSDS Report	Reports				5,000					5,000	10,000	
Country event	Report				8,000					8,000	16,000	
Advocacy country kit	Advocacy kit				7,500					7,500	15,000	
	<b>Andean Community Sub Total</b>				<b>69,500</b>					<b>34,500</b>	<b>104,000</b>	
<b>Caribbean</b>												
Attending CARICOM workshop	Report and Activities program				4,000					4,000	8,000	
Regional workshop	Report									50,000	50,000	
NSDS Report	Report				5,000					5,000	10,000	
Country event	Report				6,000					6,000	12,000	
Advocacy country kit	Advocacy kit				5,000					5,000	10,000	
	<b>Caribbean Sub Total</b>				<b>20,000</b>					<b>70,000</b>	<b>90,000</b>	
	<b>LATIN AMERICA REGION S/TOTAL</b>				<b>158,000</b>					<b>185,500</b>	<b>343,500</b>	

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## PARIS21 Secretariat Programme of Work 2007-2008

Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €
		1	2	3	4		1	2	3	4		
<b>Regional Programme -- Arab States</b>												
Organisation of Third Arab Forum on SCB (Yemen)	Regional forum organised					59,000					0	59,000
Translation and dissemination	Translated materials					8,000					2,000	10,000
Support and follow up NSDS processes	NSDS documents					12,000					12,000	24,000
Reporting on NSDS progress	NSDS status report					5,000					5,000	10,000
Participation in partner programmes incl. meetings	LAS, ESCWA, etc.					5,000					20,000	25,000
Involving Arab funding agencies and follow up	Advocacy contact and letter					5,000					5,000	10,000
Peer Reviews (2 countries)	Reports			1		10,000	1				10,000	20,000
Advocacy country kit	Advocacy kits					5,000					5,000	10,000
Country meetings	Reports					5,000					5,000	10,000
<b>ARAB STATES S/TOTAL</b>						<b>114,000</b>					<b>64,000</b>	<b>178,000</b>
<b>Regional Programme -- Asia</b>												
Produce database of nat'l statistical activities	Database of activities					8,000					8,000	16,000
Launch training program in media skills	Training materials										10,000	10,000
Promote an "Asian Statistics Day"	Advocacy materials					10,000					30,000	40,000
Participation in partner activities/meetings	Reports					8,000					12,000	20,000
Reporting on progress made in strategic planning	NSDS status report					5,000					10,000	15,000
Participation in NSDS web site	NSDS web site					15,000					8,000	23,000
Produce 3-4 country/donor cases studies/meetings	Reports					12,000					20,000	32,000
Advocacy country kit						8,000					8,000	16,000
Regional workshop						40,000						40,000
Launch Reporting Exercise in Asia	Report											
(i) Launch exercise						38,000						38,000
(ii) Verify results in selected countries											15,000	15,000
(iii) Analyse data and draft report											35,000	35,000
<b>ASIA REGION S/TOTAL</b>						<b>144,000</b>					<b>156,000</b>	<b>300,000</b>
<b>REGIONAL PROGRAMMES TOTAL</b>						<b>886,000</b>					<b>798,500</b>	<b>1,684,500</b>
<b>B ADVOCACY</b>												
<b>Implement advocacy strategy</b>												
Prepare advocacy messages	Advocacy messages					10,000					10,000	20,000
Produce advocacy material : MUMPS, videoclips, PP presentations, MSC, etc.	Advocacy material					10,000					10,000	20,000
Disseminate and deliver messages	Report					10,000					10,000	20,000
<b>Country advocacy kit template</b>												
Development of a template	Country advocacy kit template					20,000						20,000
Facilitation for countries	Region specific information					20,000					20,000	40,000
<b>Financial and Technical Partners (FTP)</b>												
Advocacy material for FTP staff	Advocacy material					15,000						15,000
Delivery within FTP institutions	Meetings					3,000					15,000	18,000

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PARIS21 Secretariat Programme of Work 2007-2008													
Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €	
		1	2	3	4		1	2	3	4			
Advocacy for NSDS, and Paris Declaration	Reports					8,000					12,000	20,000	
<b>International initiatives, programs and events</b>													
Promote P21 agenda in intl, regional initiatives such as MfDR, Paris Declaration, UNSC, CCSA, Ghana	Missions					35,000					35,000	70,000	
Strengthen high-level advocacy at country/subregional levels e.g., nat'l dev co-op days in OECD countries	Events					20,000					35,000	55,000	
	<b>ADVOCACY TOTAL</b>					<b>151,000</b>					<b>147,000</b>	<b>298,000</b>	
<b>C PARTNERSHIP</b>													
Partnership paper	Paper					2,000						2,000	
Web site revitalised and enriched	Web site					3,000					16,000	19,000	
Partners Directory	Updated Directory					2,000					2,000	4,000	
Donors Country partnership event	Report, directory					14,000					28,000	42,000	
Analysis and Research Community	Research Centers Directory					6,000					8,000	14,000	
Membership and partnership	Distribution List and Directory					2,000					2,000	4,000	
Represent PARIS21 in partnership int'l events	Reports					20,000					35,000	55,000	
Develop / disseminate country event guidelines	Guidelines					10,000					15,000	25,000	
	<b>PARTNERSHIP TOTAL</b>					<b>59,000</b>					<b>106,000</b>	<b>165,000</b>	
<b>D REPORTING</b>													
<b>Reporting on NSDS progress</b>													
Production of NSDS progress status report	Status Report					15,000					15,000	30,000	
Design and maintain NSDS web site	NSDS web site working					30,000					15,000	45,000	
<b>Partners Reporting System</b>													
Discuss and agree on a Partners Reporting System	Reporting system agreed (see TT)					10,000						10,000	
Participate in the implementation and maintenance of the Partners Reporting System	Donors support report produced					25,000					50,000	75,000	
<b>Country Reporting</b>													
Prepare and disseminate outline for country progress report	Outline					35,000						35,000	
Assist countries to prepare country statistical development progress report	Country reports					30,000					50,000	80,000	
Produce a global report on stat. development	Global report					25,000					50,000	75,000	
	<b>REPORTING TOTAL</b>					<b>170,000</b>					<b>180,000</b>	<b>350,000</b>	
<b>E STUDY AND KNOWLEDGE DEVELOPMENT</b>													
<b>Use of Data</b>													
Inventory of bodies doing analytical work	Inventory, draft TORs					15,000						15,000	
Statistical Implications of MDGs	Paper										25,000	25,000	
Statistical Implications of PRSPs	Paper										25,000	25,000	
Statistics element of governance	Paper					30,000						30,000	
Disseminating data to intermediate & final users	Paper					10,000						10,000	

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## PARIS21 Secretariat Programme of Work 2007-2008

Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €
		1	2	3	4		1	2	3	4		
		Training for users of statistics, incl. stat literacy	Feasibility study, draft TORs					35,000				
Stats & Responsibility for Monitoring Govt Policy	Paper				8,000						8,000	
Review of Bank & IMF JSAs / stats in PRSPs	Paper				25,000						25,000	
<b>Sub Total</b>					<b>123,000</b>					<b>50,000</b>	<b>173,000</b>	
<b>NSDS Development</b>												
Knowledge Base: Continued collection/management	Web site and CDrom				1,000					1,000	2,000	
Knowledge Base: Strategic management docs	Study, textbook, documentation				7,500					2,000	9,500	
NSDS & PRSP	Knowledge base, paper finalised				8,000						8,000	
NSDS Assessment	"How to" note				5,000					8,000	13,000	
NSDS Action Plan Phase	"How to" note				12,000					8,000	20,000	
NSDS Sample Paper	Paper				15,000					2,500	17,500	
NSDS and Sub National statistics	Feasibility study, TORs, workshop				25,000					25,000	50,000	
NSDS and M&E	Paper				15,000					10,000	25,000	
Country users-producers-providers dialogue	Updated Guidelines				2,500						2,500	
System Reform: the case of Tunisia	First draft				15,000					5,000	10,000	
Assessing NSDS quality	Papers on peer review, quality				5,000					5,000	10,000	
Best practices in statistical legislation	Paper				2,500						2,500	
Designing Regional Strategies for Small States	Guidelines									30,000	30,000	
Evaluation of NSDS approach	Paper									25,000	25,000	
<b>Sub Total</b>					<b>113,500</b>					<b>121,500</b>	<b>235,000</b>	
<b>Support to Statistical Development</b>												
Database on costing stat activities, TORs, concept note	Database				5,000						5,000	
Costing & Funding: Data collection and data entry	Database filled									10,000	10,000	
Study on forms of statistical development funding	Report				6,000					10,000	16,000	
Study on forms of TA	Final Report				6,000						6,000	
Database and Guidelines for costing NSDS	Guidelines				30,000					25,000	55,000	
Guidelines for funding NSDS	Guidelines				5,000					5,000	10,000	
<b>Sub Total</b>					<b>52,000</b>					<b>50,000</b>	<b>102,000</b>	
<b>STUDIES AND KNOWLEDGE DEVELOPMENT TOTAL</b>												
					<b>288,500</b>					<b>221,500</b>	<b>510,000</b>	
<b>F TASK TEAMS</b>												
<b>Reporting System on Partnership Support</b>												
Design of a proposal, review, approval	Proposal of Reporting System				10000						10,000	
Design and develop Partner Reporting System												
a. Design database interface for LRE results	Web-accessible database				8,000						8,000	
b. Design of web-based database	Database											
(i) Start design of web-accessible database	Overall application				10,000						10,000	
(ii) Define requirements of reporting system					5,000						5,000	
(iii) Design overall application					15,000						15,000	
(iv) Design user interface					10,000						10,000	

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**PARIS21 Secretariat Programme of Work 2007-2008**

Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €
		1	2	3	4		1	2	3	4		
		c. Develop web-accessible database	Application, testing, documentation									
	(i) Develop application									50,000	50,000	
	(ii) Test and documentation									15,000	15,000	
	Complete Proposal									5,000	5,000	
	Seeking approval of SC and CCSA									5,000	5,000	
	Implementation									10,000	10,000	
	<b>Sub Total</b>					<b>58,000</b>				<b>85,000</b>	<b>143,000</b>	
<b>Knowledge Base - Virtual Statistical System</b>												
	Review of existing knowledge bases					45,000					45,000	
	Countries needs assessment					25,000					25,000	
	Proposal to SC (business case)					5,000					5,000	
	Development of a global system									50,000	50,000	
	Presentation to SC, CCSA, and others									5,000	5,000	
	Implementation									15,000	15,000	
	<b>Sub Total</b>					<b>75,000</b>				<b>70,000</b>	<b>145,000</b>	
<b>Mainstreaming sectoral information</b>												
	Review draft manual					2,000					2,000	
	Finalise draft manual					2,000					2,000	
	Consultation - Kampala meeting					24,000					24,000	
	Finalise and print manual					2,000					2,000	
	Translate and print in other languages					10,000					10,000	
	Dissemination					5,000					5,000	
	Additional case studies, update manual									5,000	5,000	
	<b>Sub Total</b>					<b>45,000</b>				<b>5,000</b>	<b>50,000</b>	
<b>Training</b>												
	Guide on Human Resources Development									17,000	17,000	
	<b>Sub Total</b>									<b>17,000</b>	<b>17,000</b>	
<b>TASK TEAMS TOTAL</b>						<b>178,000</b>				<b>177,000</b>	<b>355,000</b>	
<b>G MANAGEMENT</b>												
	Updating PARIS21 overall strategy and log frame					0				0	0	
	<b>Managing PARIS21 Secretariat</b>											
	Other expenditures					150,000				150,000	300,000	
	<b>Organise Bureau and Steering Committee meetings</b>											
	Steering Committee meetings					60,000				60,000	120,000	
	Bureau meetings					10,000				10,000	20,000	
	<b>Facilitate PARIS21 evaluation in 2008</b>									150,000	150,000	
	<b>Manage Satellite Programs and Metagora</b>											
	<b>MANAGEMENT TOTAL (without salaries)</b>					<b>220,000</b>				<b>370,000</b>	<b>590,000</b>	

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<b>PARIS21 Secretariat Programme of Work 2007-2008</b>												
<b>Activities</b>	<b>Main Outputs</b>	<b>2007</b>				<b>Budget €</b>	<b>2008</b>				<b>Budget €</b>	<b>Total Budget €</b>
		1	2	3	4		1	2	3	4		
<b>2007-2008 WORK PROGRAM TOTAL (without salaries)</b>												
						<b>1,952,500</b>					<b>2,000,000</b>	<b>3,952,500</b>
<b>Managing PARIS21 Secretariat</b>												
Human resources	Secretariat adequately staffed					<b>1,160,000</b>					<b>1,520,000</b>	<b>2,680,000</b>
<b>2007-2008 WORK PROGRAM TOTAL</b>												
						<b>3,112,500</b>					<b>3,520,000</b>	<b>6,632,500</b>

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PARIS21 Secretariat Programme of Work 2007-2008													
Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €	
		1	2	3	4		1	2	3	4			
<b>SATELLITE PROGRAMMES</b>													
<b>A INTERNATIONAL HOUSEHOLD SURVEY NETWORK</b>													
Tools & guidelines on microdata docs & dissemination	Toolkit (with regular upgrades)					88,280						73,566	161,846
Production of microdata anonymization tools and guidelines	Computer programs and guidelines					33,105						18,392	51,496
Develop a Question Bank (harmonized survey guidelines)	Knowledge base on IHSN website					91,958						73,566	165,524
Survey Quality Assessment Framework	Report					44,140							44,140
Central Survey Catalog	On-line survey catalog					18,392						14,713	33,105
Information System on Planned Surveys	On-line information system					22,070						22,070	44,140
IHSN Conferences	Reports, proceedings					110,350						110,350	220,699
Production & dissemination of training & advocacy materials	Handbooks and other documents					55,175						55,175	110,350
Others (to be decided by IHSN Management Group)	Website, periodic newsletter, etc.					88,280						183,916	272,196
	<b>IHSN TOTAL</b>					<b>551,748</b>						<b>551,748</b>	<b>1,103,496</b>
<b>B ACCELERATED DATA PROGRAM</b>													
Task 1: Microdata documentation and dissemination	Natl data archive in 20 countries					1,103,496						367,832	1,471,328
Task 2: Review/improvement of survey methods & programs	Impr. survey prog. (12 countries)					257,482						588,531	846,014
Task 3: Data collection and analysis	New datasets in 6 countries					110,350						404,615	514,965
Technical evaluation	Evaluation report											73,566	73,566
Production of guidelines and other materials for scaling up	Guides, training/reference materials											36,783	36,783
	<b>ADP TOTAL</b>					<b>1,471,328</b>						<b>1,471,328</b>	<b>2,942,656</b>
<b>C METAGORA</b>													
<b>Core Programme</b>													
Management						460,000						1,069,000	1,529,000
Strategic and operational networks	Networks					50,000						200,000	250,000
Development of tools	inventory, training materials, libr.					30,000						57,500	87,500
Partner's Group	Meeting reports					100,000						210,000	310,000
Joint IPE/PG Methodological Workshops	Meeting reports											130,000	130,000
Advocacy	Meeting reports					10,000						80,000	90,000
Independent assessments of project activities	Meeting reports, assessment rpt					20,000						40,000	60,000
<b>Joint Activities</b>													
Metagora/UNDP Oslo Governance Center	Scientific advice, assistance					20,000						40,000	60,000
Metagora/UN-OHCHR / CESR	Meeting reports					2,000						35,000	37,000
Metagora/OECD-Project on Indicators of Progress	Meeting reports					18,000						25,000	43,000
<b>Modular Programme</b>													
MC1-Household Surveys on democratic governance						175,000						325,000	500,000

**ANNEX 2**

**PARIS21 Secretariat Programme of Work 2007-2008**

Activities	Main Outputs	2007				Budget €	2008				Budget €	Total Budget €
		1	2	3	4		1	2	3	4		
		MC2-Land policy in SADC										
MC3-Euro-Mediterranean survey on freedom to belief										400,000	400,000	
Indicators of Human Rights in Mexico and Brazil										102,500	102,500	
National survey-based policy assessment Russia										87,500	87,500	
Extension and enrichment of database in Palestine										22,500	22,500	
<b>METAGORA TOTAL</b>						<b>885,000</b>					<b>2,864,000</b>	<b>3,749,000</b>
<b>2007-2008 SATELLITE PROGRAMMES TOTAL</b>						<b>2,908,076</b>					<b>4,887,076</b>	<b>7,795,152</b>